



**EXHIBIT A3**  
**Charter Air Transport with P1**

**Charter Air Transport JFK Service**  
Turbo-prop service w 30 seats  
OPEN Start Date

Daily x 6	
Arrive	Depart
6:45 AM	5:45 AM
10:45 AM	9:30 AM
12:30 PM	11:15 AM
11:15 PM	10:00 PM
Gateway	PBG
JFK	JFK
PBG	JFK
JFK	PBG

Route	
PBG-JFK	Block
JFK-PBG	1.30
PBG-JFK	1.30
JFK-PBG	1.30

Aircraft based at PBG

Item	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Year Total
Operational weeks	4.3	4.3	4.3	4.3	4.3	4.3	4.3	4.3	4.3	4.3	4.3	4.3	51.6
Days operated per week	6	6	6	6	6	6	6	6	6	6	6	6	6
Aircraft Departures per week single segments	24	24	24	24	24	24	24	24	24	24	24	24	24
Departures per month	103	103	103	103	103	103	103	103	103	103	103	103	103
Aircraft Block Hours Average per leg	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.30
Total Aircraft Block Hours per month	134.16	134.16	134.16	134.16	134.16	134.16	134.16	134.16	134.16	134.16	134.16	134.16	134.16
Load Factor	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
Seats Per Flight	30	30	30	30	30	30	30	30	30	30	30	30	30
Passengers Per Flight	21	21	21	21	21	21	21	21	21	21	21	21	21
Average Passenger Fare	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00
Total monthly passengers	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	21,670
Passenger ticket revenue	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 2,145,528.00
Less Credit card discount	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (75,093.50)
F.E.T. @ 7.5%	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (160,914.60)
Less travel agent commissions	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (102,985.30)
Total operating revenues	\$ 180,653.46	\$ 180,653.46	\$ 180,653.46	\$ 180,653.46	\$ 180,653.46	\$ 180,653.46	\$ 180,653.46	\$ 180,653.46	\$ 180,653.46	\$ 180,653.46	\$ 180,653.46	\$ 180,653.46	\$ 1,806,534.60
Direct Operating Cost	\$ 187,824.00	\$ 187,824.00	\$ 187,824.00	\$ 187,824.00	\$ 187,824.00	\$ 187,824.00	\$ 187,824.00	\$ 187,824.00	\$ 187,824.00	\$ 187,824.00	\$ 187,824.00	\$ 187,824.00	\$ 1,878,240.00
Aircraft (ACMI)	\$ 62,719.80	\$ 62,719.80	\$ 62,719.80	\$ 62,719.80	\$ 62,719.80	\$ 62,719.80	\$ 62,719.80	\$ 62,719.80	\$ 62,719.80	\$ 62,719.80	\$ 62,719.80	\$ 62,719.80	\$ 627,198.00
Aircraft fuel	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 954,600.00
Aircraft - airport turn expenses	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 21,670.00
Catering	\$ 348,170.80	\$ 348,170.80	\$ 348,170.80	\$ 348,170.80	\$ 348,170.80	\$ 348,170.80	\$ 348,170.80	\$ 348,170.80	\$ 348,170.80	\$ 348,170.80	\$ 348,170.80	\$ 348,170.80	\$ 3,481,708.00
Total Direct Operating Cost	\$ 541,750.00	\$ 541,750.00	\$ 541,750.00	\$ 541,750.00	\$ 541,750.00	\$ 541,750.00	\$ 541,750.00	\$ 541,750.00	\$ 541,750.00	\$ 541,750.00	\$ 541,750.00	\$ 541,750.00	\$ 5,417,500.00
Indirect Operating Cost	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 162,525.00
Advertising	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 50,000.00
Reservations Sabre, Amadeus, Travelocity, Expedia	\$ 26,670.00	\$ 26,670.00	\$ 26,670.00	\$ 26,670.00	\$ 26,670.00	\$ 26,670.00	\$ 26,670.00	\$ 26,670.00	\$ 26,670.00	\$ 26,670.00	\$ 26,670.00	\$ 26,670.00	\$ 266,700.00
Call Center	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 50,000.00
Total Indirect Operating Cost	\$ 37,922.50	\$ 37,922.50	\$ 37,922.50	\$ 37,922.50	\$ 37,922.50	\$ 37,922.50	\$ 37,922.50	\$ 37,922.50	\$ 37,922.50	\$ 37,922.50	\$ 37,922.50	\$ 37,922.50	\$ 379,225.00
Total Operating Cost	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 5,796,725.00
OPERATING PROFIT (LOSS)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (3,790,190.40)
Cumulative P/L	\$ (379,019.04)	\$ (758,038.08)	\$ (1,137,057.12)	\$ (1,516,076.16)	\$ (1,895,095.20)	\$ (2,274,114.24)	\$ (2,653,133.28)	\$ (3,032,152.32)	\$ (3,411,171.36)	\$ (3,790,190.40)	\$ (4,169,209.44)	\$ (4,548,228.48)	\$ (4,927,247.52)
Cost per departure	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 36,321.80
ACMI rate including hotel and per diem	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 14,000.00
Destination Airport Ground Fees	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 3,000.00
Fuel burn/hour	170	170	170	170	170	170	170	170	170	170	170	170	1,700
Fuel price/gallon	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 27.50
Advertising per passenger (r/t)	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 35.00
Credit card discount	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 400.00
Percent travel agent sales	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 13.00
Block hours each segment	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 10.00
Catering - per pax	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 120.00
Departures per week (r/t)	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 300.00
Reservation cost/pax	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 150.00
Seats per flight	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 300.00
TOTAL OPERATING COST	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 5,796,725.00
OPERATING PROFIT (LOSS)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (3,790,190.40)
Cumulative P/L	\$ (379,019.04)	\$ (758,038.08)	\$ (1,137,057.12)	\$ (1,516,076.16)	\$ (1,895,095.20)	\$ (2,274,114.24)	\$ (2,653,133.28)	\$ (3,032,152.32)	\$ (3,411,171.36)	\$ (3,790,190.40)	\$ (4,169,209.44)	\$ (4,548,228.48)	\$ (4,927,247.52)
Cost per departure	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 3,632.18	\$ 36,321.80
ACMI rate including hotel and per diem	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 14,000.00
Destination Airport Ground Fees	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 3,000.00
Fuel burn/hour	170	170	170	170	170	170	170	170	170	170	170	170	1,700
Fuel price/gallon	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 27.50
Advertising per passenger (r/t)	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 35.00
Credit card discount	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 40%	\$ 400.00
Percent travel agent sales	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 1.30	\$ 13.00
Block hours each segment	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 10.00
Catering - per pax	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 120.00
Departures per week (r/t)	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 300.00
Reservation cost/pax	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 150.00
Seats per flight	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 300.00
TOTAL OPERATING COST	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 579,672.50	\$ 5,796,725.00
OPERATING PROFIT (LOSS)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (379,019.04)	\$ (3,790,190.40)
Cumulative P/L	\$ (379,019.04)	\$ (758,038.08)	\$ (1,137,057.12)	\$ (1,516,076.16)	\$ (1,895,095.20)	\$ (2,274,114.24)	\$ (2,653,133.28)	\$ (3,032,152.32)	\$ (3,411,171.36)	\$ (3,790,190.4			

**EXHIBIT A5**  
**Charter Air Transport with P1**

Charter Air Transport BOS Service  
Turbo-prop service w. 30 seats  
OPEN Start Date

Route	Daily x 6	Gateway	Depart
PBG-BOS			5:42 AM
BOS-PBG			9:30 AM
PBG-BOS			11:05 AM
BOS-PBG			9:15 PM

Route	Block
PBG-BOS	1.10
BOS-PBG	1.10
PBG-BOS	1.10
BOS-PBG	1.10

Aircraft based at PBG

Fare Range	Low	High
	\$ 99.00	\$ 149.00

Item	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Year Total
Operational weeks	4.3	4.3	4.3	4.3	4.3	4.3	4.3	4.3	4.3	4.3	4.3	4.3	51.6
Days operated per week	6	6	6	6	6	6	6	6	6	6	6	6	6
Aircraft Departures per week single segments	24	24	24	24	24	24	24	24	24	24	24	24	24
Departures per month	103	103	103	103	103	103	103	103	103	103	103	103	1238
Aircraft Block Hours Average per leg	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10
Total Aircraft Block Hours per month	113.52	113.52	113.52	113.52	113.52	113.52	113.52	113.52	113.52	113.52	113.52	113.52	1362
Load Factor	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
Seats Per Flight	30	30	30	30	30	30	30	30	30	30	30	30	30
Passengers Per Flight	21	21	21	21	21	21	21	21	21	21	21	21	21
Average Passenger Fare	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00	\$ 99.00
Total monthly passengers	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	2,167	26,004
Passenger ticket revenue	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 214,552.80	\$ 2,574,633.60
Less Credit card discount	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (7,509.35)	\$ (90,112.18)
F.E.T. @ 7.5%	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (16,091.46)	\$ (193,097.52)
Less travel agent commissions	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (10,298.53)	\$ (123,582.41)
<b>Total operating revenues</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 180,653.46</b>	<b>\$ 2,167,841.49</b>
<b>Direct Operating Cost</b>													
Aircraft (ACMI)	\$ 158,928.00	\$ 158,928.00	\$ 158,928.00	\$ 158,928.00	\$ 158,928.00	\$ 158,928.00	\$ 158,928.00	\$ 158,928.00	\$ 158,928.00	\$ 158,928.00	\$ 158,928.00	\$ 158,928.00	\$ 1,907,136.00
Aircraft fuel	\$ 53,070.60	\$ 53,070.60	\$ 53,070.60	\$ 53,070.60	\$ 53,070.60	\$ 53,070.60	\$ 53,070.60	\$ 53,070.60	\$ 53,070.60	\$ 53,070.60	\$ 53,070.60	\$ 53,070.60	\$ 636,847.20
Aircraft - airport turn expenses	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 95,460.00	\$ 1,145,520.00
Catering	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 2,167.00	\$ 26,004.00
<b>Total Direct Operating Cost</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 309,625.60</b>	<b>\$ 3,715,507.20</b>
<b>Indirect Operating Cost</b>													
Advertising	\$ 5,417.50	\$ 5,417.50	\$ 5,417.50	\$ 5,417.50	\$ 5,417.50	\$ 5,417.50	\$ 5,417.50	\$ 5,417.50	\$ 5,417.50	\$ 5,417.50	\$ 5,417.50	\$ 5,417.50	\$ 65,010.00
Reservations Sabre, Amadeus, Travelocity, Expedia	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 16,252.50	\$ 195,030.00
Call Center	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 60,000.00
<b>Total Indirect Operating Cost</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 26,670.00</b>	<b>\$ 320,040.00</b>
<b>TOTAL OPERATING COST</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 336,295.60</b>	<b>\$ 4,035,547.20</b>

OPERATING PROFIT (LOSS)	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Year Total
Cumulative P/L	\$ (155,642.14)	\$ (155,642.14)	\$ (155,642.14)	\$ (155,642.14)	\$ (155,642.14)	\$ (155,642.14)	\$ (155,642.14)	\$ (155,642.14)	\$ (155,642.14)	\$ (155,642.14)	\$ (155,642.14)	\$ (155,642.14)	\$ (1,867,705.71)
Cost per departure	\$ (155,642.14)	\$ (311,284.28)	\$ (466,926.43)	\$ (622,568.57)	\$ (778,210.71)	\$ (933,852.85)	\$ (1,089,495.00)	\$ (1,245,137.14)	\$ (1,400,779.28)	\$ (1,556,421.42)	\$ (1,712,063.57)	\$ (1,867,705.71)	\$ (1,867,705.71)
ACMI rate including Hotel and per diem	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00	\$ 1,400.00
Origination Airport/ Parking / Ground Fees	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 3,600.00
Fuel burn/hour	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 2,040
Fuel price/gallon	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75	\$ 2.75
Advertising per passenger (rft)	\$ 2.50	\$ 2.50	\$ 2.50	\$ 2.50	\$ 2.50	\$ 2.50	\$ 2.50	\$ 2.50	\$ 2.50	\$ 2.50	\$ 2.50	\$ 2.50	\$ 30,000.00
Credit card discount	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%	\$ 3.50%
Block hours each segment	\$ 1.10	\$ 1.10	\$ 1.10	\$ 1.10	\$ 1.10	\$ 1.10	\$ 1.10	\$ 1.10	\$ 1.10	\$ 1.10	\$ 1.10	\$ 1.10	\$ 1.10
Catering - per pax	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00
Departures per week (rft)	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12
Reservation cost/pax	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00
Seats per flight	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30

**Non Stop service PBG/BOS 30 seat EMB-120**